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CONCEPT NOTE

Cold Calling

The Sales Superpower.

Why one phone can outsell an army — the anatomy of a call that turns strangers into buyers.

Taken from the **ThinkSchool** podcast with **Saad**

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THE WHOLE IDEA IN ONE LINE

Cold calling isn't interruption. It's the shortest path from a stranger to a buyer.

Every other channel makes you wait. Cold calling collapses reach, belief-transfer, and qualification into a single phone call — for the price of a SIM card.

FIRST TRUTH

What a sale actually is.

Strip away every tactic — script, funnel, tool, channel — and a sale is one equation.

$$\text{Value delivered} - \text{Price paid} = \text{Sales Delta}$$

The bigger the delta, the easier the sale. When the value they receive dwarfs the money they hand over, they don't need convincing — they beg to buy.

Give me ₹100 and I'll hand you ₹500 back. That's a sale. There is no persuasion in that transaction — only clarity. Every real sale is a version of this trade.

The reframe most sellers miss

- **Sales is not taking.** It is closing the value gap. The prospect leaves richer, not poorer.
- **The job of sales is clarity.** Not convincing. Not pushing. Clarity. If they see the delta clearly, the decision makes itself.
- **It's not you vs. the buyer.** It is you + the buyer vs. the problem. The moment you argue, the wall goes up. Once the wall is up, nothing you say lands.
- **Sales is a dance of questions.** The one asking the questions holds the power. Statements end. Questions travel.

YOU'LL THINK *If I can just widen the delta and bring clarity, the price stops being a fight.*

WHY THIS CHANNEL

Three blue oceans that only a phone opens.

Ads, forms, and conferences fight for the same crowded shore. A cold call goes around all of them.

1. Enterprise access — where the money actually is

Every 14-year-old with an iPhone is selling social media to restaurants and cafes. That's where the fight is. That's also where the money isn't.

The money sits with enterprise. Enterprise buyers do not fill your form. They do not walk into your cafe. They do not swipe your ad. They are guarded by gatekeepers and shielded by scale. The only cheap, direct route to them is a phone number and thirty seconds of composure.

You can be a nobody in an agency and call the CMO of Casio. She will pick up, and she will tell you her problems — because at that scale, she is always looking for a solution. That is a door no ad will ever open for you.

2. Market research — kill bad ideas before you burn capital

Thirty calls to real ICPs will tell you whether an idea has a buyer — in a week, for the cost of a coffee run. A \$20K call sprint once killed a \$500K product before it was built. That is the cheapest failure a business can buy.

3. Career leverage — skip the CV pile

Resumes get lost. Cold calls get remembered. A well-run call to the hiring manager — not HR — lands offers that no CV pile ever would. The same muscle sells you into the room.

YOU'LL THINK *One phone, one list, and I can reach anyone in the world.*

BEFORE YOU DIAL

Two things ready, or the call is wasted.

A cold call is only as strong as who you call and what you know about them. Both are decided before the phone rings.

1. Your ICP — built on the SAM model

ICP is your ideal customer profile. But an ICP written as a list of adjectives is useless. Use the SAM model: build the individual. One specific person, drawn in full.

- **Firmographics** — size, industry, stage of company.
- **Demographics** — gender, job title, seniority, location, salary range.
- **Behaviour** — where they hang out online, what they read, what they complain about.
- **Trigger** — what just happened that makes them need this now, not someday.

The tighter the SAM, the cleaner the list, the higher the answer rate.

2. Your data — where the numbers come from

Data is not a myth. Every number you need is two clicks away. Pick the tool by scale and budget.

- **Apollo, Lusha** — start here. Cheap, fast, huge coverage. Data may be a little stale at the free tier — fine for beginners with more time than money.
- **Full Enrich** — enterprise-grade, waterfall enrichment across multiple providers. Expensive, but the data is fresh. Best when the ICP is European or North American, or when you can't afford wrong numbers.

Buying data is buying accuracy. If your ICP is defined loosely and your data is stale, you spend the whole day dialling voicemails. Tight ICP + fresh data is where cold calling starts to feel unfair.

YOU'LL THINK *If I know exactly who I'm calling and the number is right, the game is half-won before I dial.*

THE ANATOMY

A cold call has five parts. Each one earns you the next 10 seconds.

You are given 30 seconds of grace. Every stage that lands unlocks another ten. Every stage that fumbles ends the call.

1. **Open.** Pattern-interrupt. Sound human, not scripted.
2. **Value proposition.** One sentence — what you do, how, for what outcome.
3. **Intent check + BANT.** Qualify hard. Disqualify faster.
4. **Objection handling.** Agree, isolate, resolve.
5. **The exit.** Meeting → stay in touch → reference. Never leave with all three nos.

PART 1

The Open — the first 30 seconds is the game.

You get 30 seconds of grace. If you don't land a punch in that window — something that pulls them in — the call is over, no matter what you say next. The opener is not a pitch. Its only job is to keep them on the line long enough to earn one.

The Old Friend Open

Use only the first name. Never "sir." Never last name. Ask a warm human question.

"Ganesh, how are you doing?" — you sound like someone from school. He cannot cut without checking. "Who is this?" is now his question, not yours. You control the conversation.

The pre-objection handle

Common objections that arrive late in a call can be removed early. "Is this a good time?" disarms the #1 escape route — "not right now" — before they can use it.

The three question-principles underneath everything

- **The one asking questions holds the power.** Every line should hand the ball back with a question. The one answering is on the defensive; the one asking is steering.
- **Place questions to lead them to the answer you need.** A cold call is not a random conversation. It is a series of questions engineered so that each "yes" moves them one rung up the ladder toward the meeting.
- **Never end anything with a statement.** A statement stops the conversation. A question keeps it moving. "This is Saad from HOS" dies. "This is Saad from HOS — is this a good time?" travels.
- **Composure is the technique.** Anger, stress, silence — none of them break you. Nine out of ten will not convert. You are digging for the one.

YOU'LL THINK *If I get them to ask the questions and I never end on a statement, I stay in control.*

PART 2

The Value Proposition — the 30-second punch.

I do X through Y to get Z.

X is what you do. Y is the process. Z is the outcome. That is the sentence a stranger has to understand before they decide to give you another thirty seconds. If you cannot say it in one line, you have not defined it.

“We run organic social media through short-form video production to make you go viral.” Outcome first. Process second. Company history — never on a cold call.

PART 3

Qualify hard. Disqualify faster.

The goal of a cold call is not to book meetings. It is to book meetings that convert. Everyone else — you disqualify or nurture. BANT is how you sort them in under a minute.

B — Budget

“If this made sense, what would you be open to investing?” Split their answer into two: no access to capital (disqualify) versus no allocation to this quarter (nurture, realign).

A — Authority

“What does the decision process look like?” Intent means nothing if it sits with someone who cannot sign.

N — Need

“When you say you need X, what specifically? What have you tried?” What they say they need and what you deliver are often two different things.

T — Timeline

Urgent, this quarter, someday. Timeline decides whether they are a hot lead, a warm lead, or a nurture lead. Pressure on a nurture lead scares them off. No pressure on a hot lead loses the deal.

The one skill that runs through all four — relentless curiosity

Most people take the first answer they hear and move on. That first answer is almost always the polite one, not the real one. The salesperson's edge is to keep asking why. Three times, four times, until the surface answer breaks and the real one appears underneath.

“Would you buy this?” → “Yes.” That is not research. “What would this need to have for you to pay right now? On a scale of 1 to 10, where are you? Why not a 1? What would it take to be a 10?” Now you have research.

Four verdicts at the end

- **Qualify** — book the meeting.

- **Disqualify** — off the list. Never call again.
- **Educate** — they fit, but they need more information first.
- **Realign** — their expectations are unrealistic; reset them, then keep them warm.

YOU'LL THINK *Not every yes is a yes worth chasing. Keep asking why until the real answer shows up.*

PART 4

Objection handling — never say no.

The instinct is to argue. Arguing puts up a wall. Once the wall is up, nothing you say lands.

The moment I say “no,” it is one against one. It is you vs. the buyer. Now it is a fight, and both of us are defending. The moment I say “I completely agree,” it is us both against the problem. The wall drops. Now we can find a solution together.

This is not submission. Agreeing does not mean giving in on price, scope, or terms. It means opening the door to being listened to. The only reason you agree first is so that everything you say next actually lands.

The four moves

1. **Agree.** “I completely understand.” Their guard drops. You are no longer their opponent.
2. **Ask why they believe it.** “Can I ask why you feel that way?” Now you are hunting the real objection, not the stated one. The surface objection is almost never the real one.
3. **Isolate.** “If I could solve this, are you ready to move forward today?” This is the most powerful line in sales. It flushes out the rest of the objections before you spend energy on the first.
4. **Resolve.** Educate. Realign. Or disqualify. In that order.

The one-to-ten diagnostic

“On a scale of 1 to 10 — 1 being you hate this, 10 being you’d pay me right now — where are you?” They say seven. “Why not a 1?” They list everything they love. “What would it take to be a 10?” They hand you the exact gap you need to close.

Objections vs. buying objections

- **Objection.** “I don’t have the budget.” Real doubt. Diagnose access vs. allocation before you push.
- **Buying objection.** “Can we do something about the price?” The decision is already made. They just want to feel they earned it. Stay calm, be a little funny, walk them across.

YOU'LL THINK *Never say no. “I agree” is the door to being listened to.*

PART 5

Tonality — 90% of what they’ll remember.

They will forget your exact words. They will not forget how you made them feel. Feeling comes from tonality — and tonality is built on four pillars: rhythm, pitch, volume, and pause.

Rule zero — authenticity beats performance

The goal of tonality is not to sound like a great salesperson. The goal is to sound authentic. Find the one tone that is naturally yours — the one you fall into without thinking. Master that first. Everything else you borrow over time, but the foundation is who you already are on the phone.

An assertive person forcing a friendly tone sounds fake. A friendly person forcing authority sounds fake. Faking is worse than doing none. Start with what's real, then extend.

The six tones and when each is used

- **Friendly & inviting.** Building rapport. Medium pitch, steady volume, genuine smile.
- **Calm & reassuring.** Extracting pain. Lower pitch, softer volume, slower pace. This is how you get the truth.
- **Confident & assertive.** Quoting price. Slight emphasis, upright posture, no wobble. Confidence is what a buyer pays for.
- **Enthusiastic.** Creating urgency. Higher pitch, faster pace — the EOI, the launch, the countdown.
- **Empathetic.** Deepening trust. Gentle eyes, “I hear you,” used after the calm-and-reassuring tone has pulled the pain out.
- **Persuasive & compelling.** Handling objections. Start low and reflective. Move to assertive. Use the pause to let it sink.

Why mastery of tonality is worth years of practice

When you master all six tones, you no longer describe emotions on a call — you produce them. You can move a stressed prospect to calm, a doubtful one to conviction, a cold one to urgency — on demand. That is the skill. Someone with mastered tonality can make anyone on the other end feel exactly what they choose to have them feel.

YOU'LL THINK *Master this and you don't sell with words. You sell with feeling.*

PART 6

The exit — three ladders down, never leave with all three nos.

1. Book the meeting

Two ways. Permission-based: “Would you like to get on a 15-minute call?” Assumption-based: “I have Thursday or Friday — which works?” Assumption is stronger when intent is clear. Confirm the invite is on their calendar before you hang up. Call the morning of the meeting to remind them.

2. Permission to stay in touch

If the meeting is a no: “Can I send you material every few weeks and check in in a quarter?” They stay on the roster. They may buy in six months when the need arrives.

3. Ask for a reference

If both are a no: “Who do you think this would be relevant to?” A referred call is warm, not cold. It changes the physics of the next conversation.

YOU'LL THINK *Every call ends on one of three yeses.*

THE FRAME THAT MAKES IT WORK

Technique without mindset is noise.

Every framework above collapses without the frame that carries it. The frame is not motivation — it is operating philosophy.

- **Sales is helping.** The prospect leaves the call richer, not poorer. If they wouldn't, don't sell.
- **Clarity is the job.** Not persuasion, not pressure. If you cannot make the value clear, no tactic will save the call.
- **Composure is the skill.** They are stressed, driving, in a meeting, angry at being called. None of it is about you. Stay steady. Nine out of ten will not convert. You are digging for the one.
- **You + them vs. the problem.** The moment it becomes you vs. them, the wall goes up and the call is over.
- **Sales is a dance of problems.** Identify the problem. Solve the problem. That is the whole game. Everything else is decoration.

THE WHOLE SYSTEM IN ONE LINE

A phone. A list. A value proposition. Five parts, six tones, one frame.

Run that loop until strangers start begging to pay you — and the funnel starts feeding itself.

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